

ETHICS & COMPLIANCE
Ascending with Integrity

Standards of Business Conduct

Our Integrity Principles
in Action



AIRBUS



CASSIDIAN



ASTRIUM



EUROCOPTER

EADS

MESSAGE FROM THE CHIEF EXECUTIVE OFFICER



Dear Colleagues,

While we work for different Group companies and in different locations around the world, we share one common roof -- EADS, and one common foundation -- Integrity. EADS inherited from its founding companies their long-existing dedication to integrity, quality, trust and innovation. Our commitment today to upholding those core values is what secures our success for tomorrow.

No matter which business we are in or what job responsibilities we have, it is not only what we do – but how we do it – that wins the trust of our colleagues and stakeholders. However, “doing the right thing” isn’t always obvious, particularly in the complex and highly regulated global businesses we are in.

These Standards provide valuable guidance on the most common ethics and compliance issues and set forth the mutual rights and obligations of our employees and the EADS Group. We should all take the time to read them and understand them.

Thank you for your part in upholding our tradition of integrity and making EADS and our family of companies great places to work and a source of pride for all of us.

Sincerely yours,

A handwritten signature in blue ink, appearing to be 'T. Enders', followed by a horizontal line.

Tom Enders, EADS CEO

The Board of Directors endorsed the Standards of Business Conduct and requires the EADS leadership team to lead by example with respect to adhering to the Integrity Principles and these Standards.

While ethics and compliance is everyone’s responsibility, the Board appointed the Chief Compliance Officer to oversee the Ethics & Compliance Programme under the supervision of the Audit Committee.

The Chief Compliance Officer and the Ethics & Compliance Team provide support and guidance to assist in understanding and applying these Standards.

Our Integrity Principles

- **Commitment to Our People.**

Our Company believes that a workplace should be based on respect, honesty, and fairness. We encourage innovation and Employee engagement and are committed to maintaining high standards of quality, health and safety.

- **Commitment to Our Company.**

Our Employees are committed to avoiding any conflicts that might put their personal interests ahead of what is best for the Company. Additionally, our Employees are encouraged to speak up and seek guidance if they have any ethical or compliance concerns.

- **Commitment to Building Trust.**

Our employees protect the property and confidential information of the Company and of our stakeholders. Protecting confidential data, keeping accurate records, and adhering to all laws governing our business are key to our long-term success.

- **Commitment to Conducting Ethical Business.**

Business meals, hospitality, and modest non-monetary gifts may be given or accepted if they reflect customary business practices. However, all business decisions must be based solely on the merits. Only clean business is sustainable business. Corruption is detrimental to the work environment, stifles innovation, and is illegal. Our Company has a zero tolerance policy towards corruption of any kind.

- **Commitment to Corporate Citizenship.**

Our Company is committed to being a good corporate citizen. We acknowledge our responsibilities towards the environment, our local communities, and our stakeholders.

- **Commitment to be Responsive.**

Our Company is committed to respond to Employees' concerns and suggestions. Our Division Compliance Officers and our Ethics & Compliance representatives are always available to offer guidance and support. Additionally, the EADS OpenLine can be contacted to report an incident or raise a concern, confidentially and without fear of retaliation.

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OUR COMMITMENT TO INTEGRITY

We conduct our business with integrity, respecting applicable laws and regulations.

These Standards of Business Conduct provide guidance in key areas in order to help us operate in accordance with our Integrity Principles. They contain cross-references to some additional policies and other documents in order to provide easier access to more detailed guidance where necessary.

The Standards apply to all employees, officers and directors of EADS and entities over which EADS has full or joint control. Because we prefer suppliers and other business partners who share our values, these partners are expected to adhere to our integrity standards.

These Standards cannot address every challenging situation that may arise. When in doubt, each of us has a responsibility to seek advice. In addition, we should disclose any situation that may violate laws or internal policies and standards.

We encourage a speak-up culture where employees are comfortable raising concerns or seeking advice, and managers listen and are responsive. In cases where a manager or supervisor cannot resolve questions and concerns, employees should seek the advice of the Chief Compliance Officer or another member of the Ethics & Compliance Team for the Group or Division or Business Unit. Members of the Human Resources team, the Corporate Secretary or Divisions' Company Secretary or legal departments may also be contacted.

Employees are also encouraged to submit confidentially any inquiry or concern to the EADS OpenLine system via telephone or online where they feel it is not appropriate raise their issue through regular channels.

1. Focusing on People

In keeping with its focus on excellence, we aim to attract and retain leading-edge talent. We foster the continued engagement of employees at all levels, throughout the organisation. We promote an environment of trust amongst teams and an open and constructive dialogue with employees and their representatives.

Fostering Our Talent

We recognize that by fully respecting employees' rights, it creates a trusting workplace that also increases innovation, a key to our competitiveness. EADS signed an agreement with its European Works Council to express commitment to the fundamental principles of the International Labour Organisation conventions.

Individuals are selected for career advancement on the basis of their potential, their performance, their behaviour, and their willingness to work in different functions and entities.

While fostering individuality contributes to rich cultural diversity, our high performance culture requires common values and behaviours that govern our interaction with each other and with stakeholders. This is encouraged by our Leadership Model.

Key EADS Documents to Reference:

- *International Framework Agreement on Human and Labour Rights*
- *Leadership Model*

Promoting Diversity

EADS is a transnational organisation and considers cultural diversity as one of its greatest strengths. Additionally, we support diversity in race, gender, religion, national origin, political opinion, sexual orientation, social origins, age and physical or mental character. Therefore, discrimination against protected personal characteristics shall not be tolerated.

Any form of harassment in the workplace, whether physical, visual or verbal is strictly prohibited.

What is harassment?

Generally speaking, "harassment" is any form of behaviour with the purpose or effect of violating the dignity of a person and of creating an intimidating, hostile, degrading, humiliating or offensive work environment. Examples include unwanted sexual conduct, threats and physical intimidation, as well as offensive comments, jokes and slurs.

Encouraging Open Dialogue

We promote an open and trusting dialogue with employees at all levels of the Company.

Employees are strongly encouraged to openly communicate, discuss and clarify their questions or concerns, and management is encouraged to listen and be responsive.

Any direct or indirect retaliation, or attempted retaliation, against an employee who speaks up in good faith is strictly prohibited and will not be tolerated.

Ensuring Workplace Health and Safety

We are committed to pursuing the highest health, safety and security standards in the workplace. We must familiarise ourselves with and follow all external health and safety laws and internal health and safety policies and procedures.

We also recognise our responsibility to uphold health and safety standards across the extended enterprise with suppliers, business partners and contractors.

Key EADS Document to Reference:

- *Health and Safety Policy*

Protecting Personal Data

EADS collects, processes and uses personal data of its employees and partners to fulfil its operational activities. We comply with obligations resulting from the European regulations and, as applicable, with any local laws and regulations concerning how individual personal data is collected, processed and used. We must always respect and protect the privacy of our employees, customers, suppliers and partners.

Key EADS Documents to Reference:

- *Binding Corporate Rules*
- *Policy for Employees' Personal Data Protection*
- *Policy for Customer, Supplier and Partners' Personal Data Protection*

2. Respecting and Protecting Assets and Information

We each have a duty to protect EADS' assets, both tangible and intangible. We must work to ensure that none of these assets are stolen, damaged, misused or improperly destroyed. In addition, we should be aware of our responsibilities when accessing, using, modifying, storing or disclosing any EADS asset.

Protecting Assets

To protect assets, premises, staff, visitors, data, information systems and telecommunications networks from hostile acts and from competitors, a security policy has been implemented which is applicable to all parts of the Group and associated third parties.

We must treat all property entrusted to us in a professional manner and in support of EADS business goals. Any personal benefit we receive through our work for EADS must be in compliance with our Divisions or Business Units' policies.

What is EADS property?

EADS property includes:

- Physical property, such as facilities, plant equipment, tools and inventory, securities and cash, office equipment and supplies, information systems and software;
- Confidential and proprietary information, which includes information not yet publicly disclosed and internal business information, such as contract documentation, business processes, corporate strategies and assumptions and business plans;
- EADS' intellectual property, including patents, trade secrets, designs, models, rights, inventions, software, processes, domain names and information protected by trademarks and copyrights.

We must use EADS' computers, data and telecommunication resources in a safe, ethical, lawful and productive manner. Use of these is solely to facilitate the performance of our job-related responsibilities. Under no circumstances should we use EADS' computers and information systems and tools to pursue illegal or improper purposes.

Access to confidential and proprietary information is strictly on a need-to-know basis. This information can only be revealed to formally authorised co-workers or outside parties who need this information for legitimate business purposes, or if required by law.

We are encouraged to develop innovative solutions for products, services and business models. We must always ensure that we secure and protect EADS' intellectual property and avoid knowingly infringing upon the intellectual property rights of others. Intellectual property refers to creative ideas and expressions of the human mind that possess commercial value and for which exclusive rights are recognized such as patents, trademarks and copyrights.

Key EADS Document to Reference:

- *Security Policies*

Maintaining Accurate Records

Our shareholders and our business partners as well as government regulators rely on the accuracy and correctness of the information contained within our business records. We therefore have a responsibility to ensure that the information we provide is accurate, timely, complete, fair and understandable.

In maintaining our financial records, we must follow the internal control procedures set forth by EADS or our Division or Business Unit. We may not create or participate in the creation of records that mislead

anyone or conceal any improper activity. This means, in part, that we must never make false or misleading entries or allow or facilitate improper or insufficient disclosures.

We are expected to maintain and destroy EADS documents in accordance with the records retention schedules and procedures put in place by our Divisions or Business Units. Consult a manager or your Legal department with questions as to how long you should retain a document or how to destroy it properly.

Protecting Third-Party Information

Our customers, suppliers and other partners often entrust the Group with their own confidential and proprietary information. To be a trustworthy partner, we must handle third-party proprietary information in accordance with the terms of its disclosure and in strict compliance with all applicable laws and regulations.

We shall not accept or ask for third-party proprietary information unless the owner of such information has agreed to its transfer. If we receive third-party proprietary information without authorisation, it shall be promptly reported to the Compliance office or the Legal department.

Access to government-classified information requires specific clearances, relative to the level of sensitivity. Any exchange or transmission of classified information or material must comply strictly with the relevant security process. Any actual or suspected incident or misuse must be immediately reported to the Security office.

Trading Securities

We are encouraged to invest in EADS shares. As a guiding principle, we may freely transact in EADS shares as long as we comply with applicable laws and regulations and EADS' internal rules.

Many countries have enacted insider trading laws. In line with these laws, we may not buy or sell the stock of any company while in possession of inside or privileged information about that company. This rule applies to the stock of EADS, as well as to the stock of our customers, suppliers and partners listed on a public stock exchange.

In addition, we may not disclose any inside or privileged information to anyone, including co-workers, family members and friends, as they could illegally buy or sell shares or other securities based on inside or privileged information.

What is inside or privileged information?

Any information concerning any entity of the EADS Group or an EADS customer, supplier or partner that is precise, non-public and price sensitive (i.e., likely to have a significant effect on the price of that company's stocks if it were made public).

Key EADS Documents to Reference:

- *Disclosure Guidelines*
- *Insider Trading Rules*

Managing Internal and External Communication

EADS' reputation and image are very important assets. It is crucial that we promote and protect our image. In addition, we must provide accurate information to the public regarding our business. The disclosure of certain kinds of information is highly regulated. Therefore, only designated persons may respond to formal outside requests for information. All public statements about the Group must be approved by appropriate persons within EADS.

All media enquiries should be sent to the Communication department. No information should be provided to the media without prior approval and guidance from the relevant department.

EADS employees must not provide information, or engage in social media activities, on behalf of EADS. The Company's social media engagement is managed by the Communication department.

In addition, all content in published material, including brochures, advertising and all editorial support should be truthful and not disparage any competitors' products, services or employees.

EADS sponsorships serve to build and secure relationships between EADS and its constituencies by contributing to a range of selected events, activities, conferences, foundations, institutions etc. They may relate to social, cultural, sport or educational issues or they may be general in nature. They must always be transparent and accurately recorded in the books and records.

Key EADS Documents to Reference:

- *Golden Rules for Communications*
- *Social Media Guidelines*
- *Internal Editorial Rules*
- *Sponsoring Guidelines*

3. Engaging in Proper Business Practices

Integrity, honesty and transparency should guide each of us in our business activities. We are expected to deal with customers, suppliers and other business partners in the Group's interests and in compliance with laws and regulations.

Zero Tolerance of Corruption

No EADS employees may engage in any kind of corruption, whether public or private.

We may never offer, attempt to offer, authorise or promise any sort of bribe, facilitation payment or kickback to a public official or private body for the purpose of obtaining or retaining business or an improper advantage. Likewise, we must never solicit or accept a bribe or kickback from a public official or private body.

In addition, we must never hire someone else to do anything that we cannot ethically or legally do ourselves.

We must apply our anti-corruption policies in the negotiation and execution of commercial contracts as well as to mergers and acquisitions and other projects.

What is bribery?

The promise offering or giving, soliciting or receiving – directly or indirectly – of any undue monetary or other advantage to or from another person so that this person, in breach of his or her duties, acts or refrains from acting to obtain or retain business or other improper advantage in the conduct of business.

Who is a public official?

- A person holding a legislative, administrative or judicial office of a given country (including all levels and subdivisions of government, from national to local), whether appointed or elected.
- Any person exercising a public function for a given country, including a public agency or public enterprise.
- Any official or agent of a public international organisation.

What are facilitation payments?

Small unofficial payments to low-level public officials to speed up or obtain routine administrative processes.

Key EADS Documents to Reference:

- *Business Ethics Policy, Processes and Guidelines*
- *Anti-Bribery Compliance Guidelines for M&A*
- *Business Ethics Tools*

Gifts and Hospitality

Business courtesies, such as gifts and hospitality, given to or received from customers, suppliers and other partners are commonly used to build goodwill and acknowledge appreciation in business relationships. However, these courtesies must reflect a normal courtesy of business and may not influence, or give the appearance of influencing, any business decision.

Good judgment should always guide us in these situations. Business courtesies are prohibited by law under certain circumstances and in certain countries. We must each follow the policies that apply to us. Gifts of cash or cash equivalents, such as gift certificates and vouchers, are never permitted.

In the interest of full transparency and to facilitate possible audits or reviews, any giving or receiving of gifts or hospitality must be fully and accurately recorded.

Key EADS Document to Reference:

- *Gift and Hospitality Principles*

Identifying and Managing Conflicts of Interest

As part of our efforts to protect EADS' reputation and ensure we are acting on the basis of what is best for the Company, we must avoid both actual and apparent conflicts of interest at all times, and if we cannot avoid a conflict of interest, we must make it known to our supervisor.

In particular, when hiring current and former public officials or government employees, we should comply with all applicable laws, regulations and directives, including those dealing with conflicts of interest. These rules extend to negotiations or contracts with government employees relating to potential employment by EADS either on the payroll or as consultants or subcontractors.

What is a conflict of interest?

A conflict of interest arises when our personal interests interfere, or appear to interfere, with our ability to perform our jobs without bias in the Group's best interest.

For example, a conflict might arise when an employee, family members, near relatives or personal friends have a significant undisclosed financial interest in a customer, supplier, partner or competitor of EADS.

Competing Fairly

We believe in fair competition and must strictly comply with applicable competition laws in the countries where we do business. These laws forbid agreements or behaviour that may restrain or alter competition or trade.

The exchange or disclosure of commercially sensitive information relating to competitors, customers or suppliers may also violate applicable competition laws.

Key EADS Documents to Reference:

- *Antitrust Guidelines*
- *Antitrust Do's and Don'ts*
- *Participation to Trade Associations, Trade Fairs and Meetings with Competitors: Do's & Don'ts*

Complying with Export Laws

As a global company, we purchase goods and services from a diverse group of suppliers. We also provide goods and services to customers all over the world. It is therefore critical that we carefully comply with all applicable regulations that govern our import and export activities.

This is a complex legal and regulatory environment. The Export Compliance organisation can answer any questions regarding the import or export of goods, services or information.

What is an "Export"?

In each of the EADS home countries, an export occurs when goods, technologies or software are transferred to another country. It is irrelevant whether the transport is carried out via email, by parcel service or hand-carried by an EADS

employee. Also the upload of technical data or software to a server is considered as export, if persons in other countries have the possibility of access.

In the US an export occurs when goods, technology or services are transferred to a foreign person or company wherever they are located (e.g. in the US or overseas).

What is import activity?

Bringing the goods that EADS purchases from a foreign or external source into another country.

Key EADS Documents to Reference:

- *Group Export Compliance Directive*
- *Group "Sensitive Countries" Directive*
- *Group Export Compliance Procurement Directive*

Cooperating with Authorities

We are expected to cooperate with legitimate authorities. Any request from a public official that relates to an investigation or inquiry must be coordinated with the Corporate Secretary and the Legal department.

Treating Suppliers Fairly

Suppliers deliver a high proportion of the value of EADS' products, and thus play an important role in customer satisfaction. We are committed to sustaining fair relationships with suppliers. The Procurement function is responsible for ensuring that all supplier relationships are handled in an equitable and compliant manner. We each have a duty to make certain that issues with suppliers are professionally dealt with at all times, and that our selection of suppliers is based solely on what is best for the Company.

Our Commitment to Product Safety and Quality

Product quality and safety for the customer is part of our identity and is a core EADS value. We should never sacrifice product quality or safety.

To fulfil our commitment to quality, we must comply with all quality control standards that govern our responsibilities. These include all applicable laws and regulations, as well as internal control procedures designed to promote the safe, quality manufacture of goods.

Product safety does not stop once the product is delivered. Maintaining high standards of product safety is in our interest as well as the interest of our customers, their customers, and the global aerospace industry. Product safety depends heavily on information feedback, and every employee is expected to immediately report any concerns regarding safety.

We are committed to ensuring that our products are designed, manufactured, delivered and supported in accordance with the highest security standards while being compliant with all applicable laws and regulations.

Quality excellence is our overriding priority, including safety; We should each have a clear understanding of our role and responsibility with respect to quality during the entire product lifecycle. We are expected to alert, stop, and fix any issue.

4. Being a Good Corporate Citizen

We acknowledge our responsibilities towards the local communities in which we operate, and strive to make valuable contributions to the economic, social and educational well-being of these communities.

Establishing Ethical Business Standards Globally

EADS is a founding member of the International Forum on Business Ethics Conduct (IFBEC). The IFBEC is an organisation of aerospace and defence companies whose mission is to foster and promote global, industry-wide commitment to high ethical standards through adoption of the Global Principles and sharing of sound business practices. By signing the Global Principles, EADS demonstrated its commitment to developing processes and policies that foster ethics and compliance in its corporate business practices.

EADS is also a signatory of the United Nations Global Compact, which encourages businesses to adopt responsible practices and report on their progress.

What is the United Nations Global Compact?

The Global Compact is a United Nations policy initiative for businesses that are committed to aligning their operations and strategies with ten universally accepted principles in the areas of human rights, labour, environment and anti-corruption.

What are the Global Principles?

The Global Principles of Business Ethics for the Aerospace and Defense Industry were adopted by the AeroSpace and Defence Industries of Europe (ASD) and the Aerospace Industries Association of America (AIA). They affirm our industry's commitment to ethical business behaviour and to a uniform set of standards. The Global Principles address business conduct as it relates to zero tolerance of corruption, use of advisors, management of conflicts of interest and respect for proprietary information.

Conducting Responsible Sourcing

By engaging in responsible sourcing, we aim to achieve long-term relationships with suppliers who accept the principles of our Standards of Business Conduct. We aim to work with best-in-class suppliers that embrace the highest integrity standards.

We expect our supplier base to understand, share and adhere to our business ethics standards. Suppliers may be asked to provide evidence of the application of these principles as appropriate, in particular in the areas of business ethics, anti-corruption, human rights, labour standards and environmental sustainability.

Key EADS Document to Reference:

- *Growing together – Supplier Code of Conduct*

Supporting Our Communities

We are committed to improving the quality of life in the communities where we live and work. We do so through local and sustainable business development, improvement to infrastructures, technology acquisition, employment and training. These initiatives must be reviewed and approved by the appropriate management.

Corporate donations to public-interest or private organisations may be permitted if not limited or forbidden by local law. Political contributions must always be reviewed and approved according to the relevant internal policies and applicable laws and regulations.

Key EADS Documents to Reference:

- *Sponsoring Guidelines*
- *Donation Guidelines*

Striving for Eco-Efficiency

We acknowledge that we have a responsibility to our global community to protect the environment. We therefore aspire to become an eco-efficient enterprise. We must promote eco-efficiency in all of our business activities by striving to reduce the overall EADS carbon- and global environmental footprint. In addition, we must comply with and strive to exceed all applicable environmental laws and regulations wherever we do business.

What is eco-efficiency?

Eco-efficiency aims at maximising the benefits of the products and services we provide to our customers and other stakeholders, while minimising the environmental impact of these products throughout their life cycle.

Key EADS Document to Reference:

- *Environmental Policy*

WHAT TO DO WHEN YOU HAVE A CONCERN

Our Integrity Principles and Standards of Business Conduct are applicable to all employees regardless of employment positions or geographical locations. These are the cornerstone of the EADS Ethics & Compliance Programme and define the values, policies and expectations for the day-to-day conduct of our business.

Because the right answer is not always obvious, all employees are strongly encouraged to openly communicate and to clarify their questions or concerns. It is equally important that all managers build a positive working environment and that they encourage their employees to openly communicate. Employees can approach any member of the Ethics & Compliance Team to clarify an ethical issue. A list of Ethics & Compliance Team members can be found on the Ethics & Compliance corner of MyEADS or on Divisional intranets.

All Employees are strongly encouraged to report their concerns through the normal business channels, such as your manager, your Human Resources Business Partner (HRBP), or your Ethics & Compliance Team.

OpenLine

OpenLine is also available for use by all Employees. It is operated by an external provider. The use of OpenLine is entirely voluntary, and conditions for use are available on the Group intranet and communicated broadly within EADS. An inquiry or concern can be submitted confidentially without fear of retaliation.

All reports will be investigated promptly and thoroughly, in accordance with applicable laws and Company policies. Feedback on results of the investigation of a concern will be provided in a timely manner.

Employees can contact the OpenLine at www.eadsopenline.com

EADS will not tolerate retaliation against employees making reports in good faith and/or assisting in investigations of suspected violations of the Standards of Business Conduct. Good faith means submitting a concern without malice and without consideration of personal benefit, and with plausible reason to believe it to be true.

Key EADS Documents to Reference:

- *OpenLine Policy*
- *Policy for Compliance Allegation Investigation*

Group Compliance Office

For questions or suggestions, you may contact the EADS Group's Compliance Office:

E-mail: compliance@eads.net

Mail: EADS
Galaxia – Bât. Auriga
4 rue du groupe d'Or
BP 90112
31703 Blagnac cedex
France

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The Standards of Business Conduct are available online at **www.eads.com**. Our Integrity Principles, Standards of Business Conduct and the policies they refer to are available on the EADS intranet portal, **myEADS**, under “Our Governance”.

More information is also posted on myEADS:

- Ethics & Compliance resources
- Procedures and guidelines
- How to contact OpenLine
- Questions and answers and learning aids



Products with Integrity from People with Integrity.

Our success is built on our product integrity ensured by the dedicated work of our people with integrity.

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